human forward.

הר randstad

want to know more? write to us.

The country report containing the results for each country is available for public consumption. The full report can be downloaded from www.randstad.in

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human forward.



Randstad employer brand research 2020

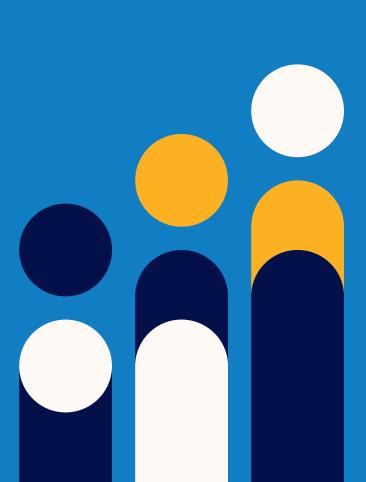
country report India.



contents

- 1 introduction
- 2 REBR india summary
- 3 findings by demographic profile
- 4 findings by demographic profile
- 5 top employers
- 6 methodology

introduction



why employer branding matters.



Companies are overpaying on salaries by 10% if they don't have a strong brand.¹

50% 96%

agree that alignment of personal values with a company's culture is a key factor in their satisfac-tion working there.³

#1

80%

of workforce leaders agree that a strong employer brand has a significant impact on their ability to hire great workforce.4 As people work for cultures, not companies, their perception of you as an employer is of paramount importance. Both recruiters and candidates cite company culture as one of the most important determinants in employer choice. Also, if your culture is transparent: candidates actively research the culture of companies to understand if they'll fit. If candidates see positive employee and candidate experiences on review sites, they feel more confident submitting their resume and making a career move.

19%

Only 19% of employees globally perceive a strona alignment between what their employer savs about itself and their experience working there.⁵

52%

52% of

employer.6

of candidates

say they

wouldn't

work for a

company with

a bad reputa-

tion - even

with a pay

increase.2

#1 obstacle to candidates candidates in first seek out the application the company's process is not website and knowing what social media it's like to work to learn more at an organizaabout an tion.7

1-2x

Companies with a strong employer brand have a 1-2 x faster time to hire.8

76%

Employees who experience a strong alignment between what their employer says about itself and their experience working there are more likely to recommend their employer as a place to work.9

interview employees and leaders to understand:

 their perception of your brand gaps and areas for improvement

launch employer brand internally gain employee and leadership feedback

audit current

employer brand

employer brand story

external perception

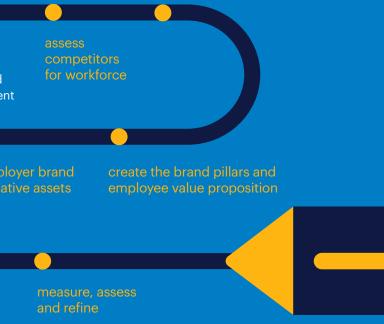
develop the employer brand strategy and creative assets

activate employer brand externally

the employer brand roadmap.

external market analysis

- career motivations and drivers
- specific views of your company improvement





what is the randstad employer brand research?

- least 10% of the population.
- shape their employer brand.

• a representative employer brand research

based on perceptions of the general audience. Optimizing over 20 years of successful employer branding insights.

• an independent survey with nearly 185,000 respondents in 33 markets worldwide.

• a reflection of employer attractiveness for the market's 150 largest employers known by at

• provides valuable insights to help employers

33 markets surveyed covering more than 75% of the global economy.



ountries surveyed

- Austria
- Australia
- Argentina
- Belgium
- Brazil
- Canada
- China
- Czech Republic
- France
- Germany
- Greece
- Hong Kong SAR
- Hungary
- Italy
- India
 - Japan
- New Zealand
 - Netherlands

Malaysia

Kazakhstan

Luxembourg

- Norway
- Poland
- Portugal
- Romania
- Russia
- Singapore
- Spain
- Sweden
- Switzerland
- UK
- Ukraine
- USA

worldwide

- nearly 185,000 respondents
- 6,136 companies surveyed

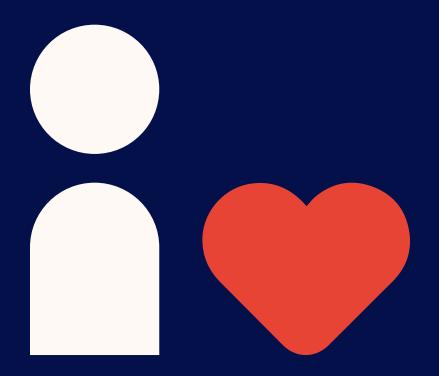
sample

- aged 18 to 64
- representative on gender
- overrepresentation of age 25 44
- comprised of students, employed and unemployed workforce

country

3,594 respondents

India EVP drivers.



evaluation of current employer.

- very good reputation
- 2 financially healthy
- 3 uses latest technologies
- 4 job security
- 5 pleasant work atmosphere
- 6 interesting job content
- work-life balance 7
- 8 career progression
- 9 attractive salary & benefits
- 10 gives back to society

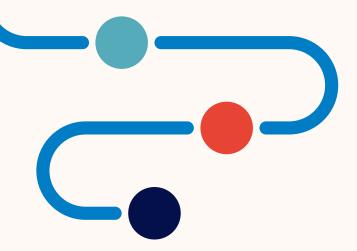
perception of employer offer in India

what employees in India seek in an employer

- 1 work-life balance
- 2 attractive salary & benefits
- 3 job security
- 4 financially healthy
- career progression 5
- 6 very good reputation
- 7 uses latest technologies
- gives back to society 8
- 9 pleasant work atmosphere
- 10 interesting job content

what employers offer in India

- 1
- 2 very good reputation
 - 3 financially healthy
 - 4 attractive salary & benefits
 - 5 career progression
- 6 pleasant work atmosphere
 - 7 interesting job content
 - 8 job security
 - 9 work-life balance
 - 10 gives back to society



- uses latest technologies

gap top 3

- 1 attractive salary & benefits
- 2 job security
- 3 work-life balance

what potential employees want when choosing an employer.

	the second second
India 2019	India 2018
46%	44%
47%	48%
41%	42%
35%	34%
36%	39%



- work-life balance 43% attractive salary & benefits 41% job security 40%
 - financially healthy

37%

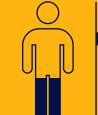
36%

strong management





what do potential employees want by generational profile.



38% gen z (18-24)

of the gen z's are looking for good training opportunities from their



34% millennials (25-34)



46% gen x (35-54)

is deemed less important (gen z – 38%, millennials – 41%).



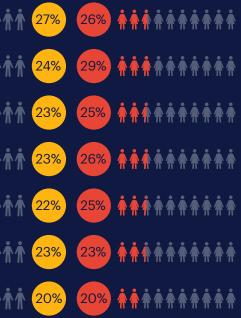
32% boomers (55-64)

EVP driver importance by gender.

attr

*** *******	quality products
^^	flexible arrangements
^^	gives back to society
^^	pleasant work atmosphere
^^	location
<u>******</u> ***	interesting job content
<u>********</u> **	diversity & inclusion

work-life balance	*** *******	43%
ractive salary & benefits	*** ******	41%
job security	*** *******	39%
financially healthy	*** *******	38%
strong management	*** *******	36%
career progression	*** ********	33%
very good reputation	*** ********	34%
good training	*** ********	30%
uses latest technologies	***	28%

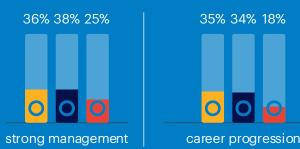


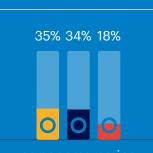


EVP driver importance by education.













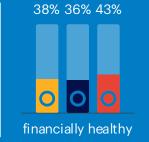


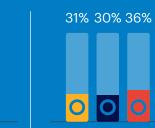


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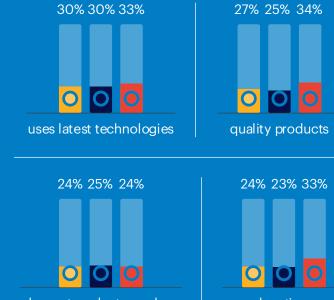
very good reputation

40% 40% 37%





good training



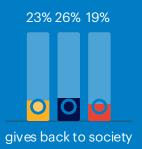
pleasant work atmosphere











23% 23% 21%



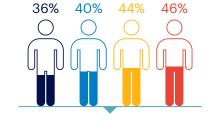
20% 19% 21%



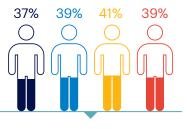


EVP driver importance by age.

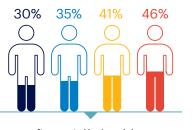




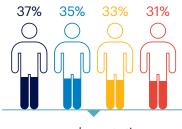
attractive salary & benefits



job security



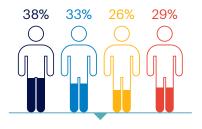
financially healthy



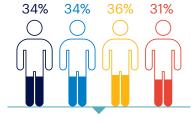
very good reputation



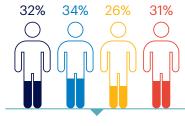
strong management



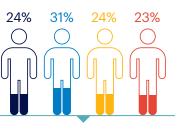
good training

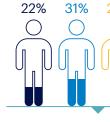


career progression



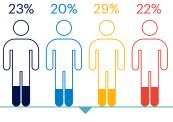
uses latest technologies





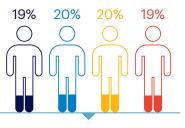
quality products

flexible arrangements

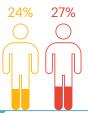


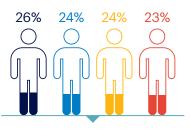


pleasant work atmosphere

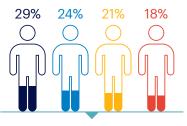


diversity & inclusion





gives back to society



interesting job content



important attributes by type of contract.

most important attributes

work-life balance

attractive salary & benefits

job security

financially healthy

strong management

11% of today's workforce works part-time. (less than 30 hours per week)

43%
43%
4070
400/
43%
42%
36%
00/0
40%
38%
0.007
38%
40%
36%
0070

part-time workers = full-time workers



changing employer India vs apac.





most important attributes switchers vs stayers.

most important attributes

work-life balance

attractive salary & benefits

job security

financially healthy

strong management

 $\sim 8 \rightarrow 31$

changed employer in the past year.

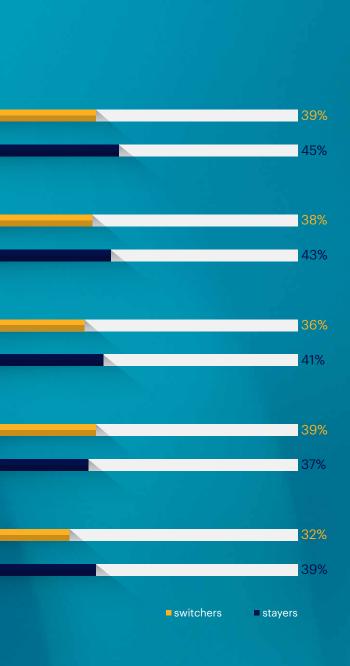
stayers

2019

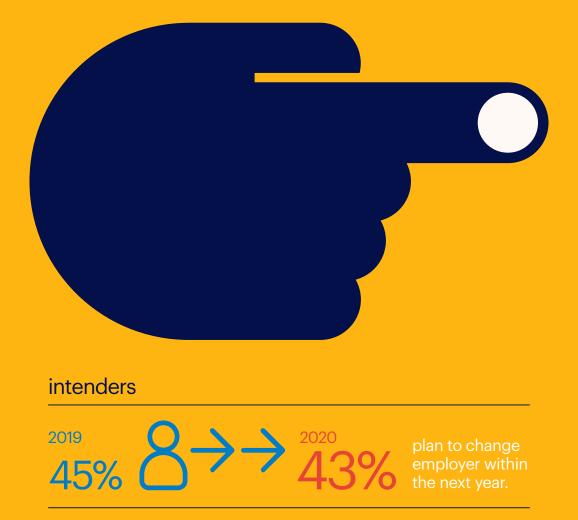
29

switchers





most important attributes intenders.



most important attributes among intenders

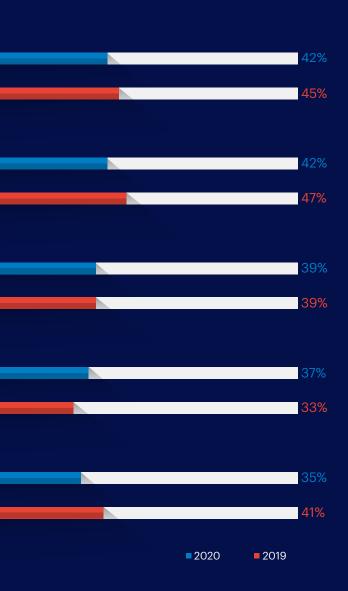
work-life balance

attractive salary & benefits

job security

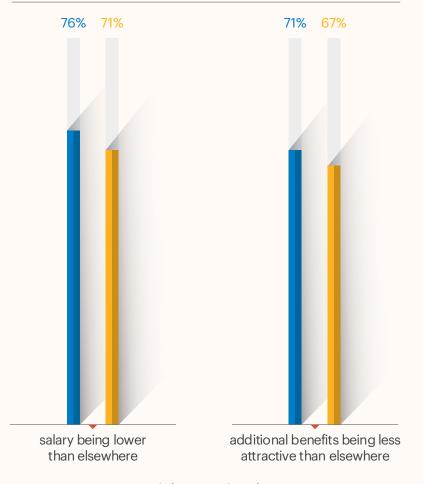
financially healthy

career progression



switchers vs intenders financial reasons.

% (completely) agrees with the statement "I changed my job or plan to do so" because of:



switchers intenders

India

71%

is leaving or planning to do so because of a lower salary compared to elsewhere.

67%

is leaving or planning to do so because of less attractive additional benefits compared to elsewhere.

apac

64%

is leaving or planning to do so because of a lower salary compared to elsewhere.

64%

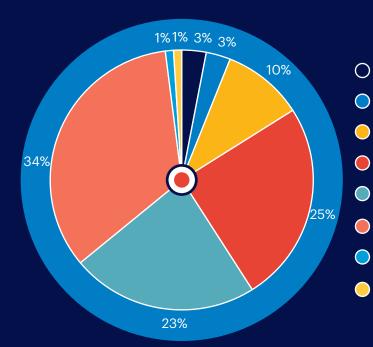
is leaving or planning to do so because of less attractive additional benefits compared to elsewhere.



switching for higher salary about 1 in 3 switchers gets a 1 to 10% pay increase.



salary change after switch



O decreased

- ono change
- increased 1-5%
- increased 6-10%
- increased 11-15%
- increased 16-20%
- other
- prefer not to answer

India 35%

employees who left previous employer for a higher salary elsewhere saw a salary increase between 1% and 10%.

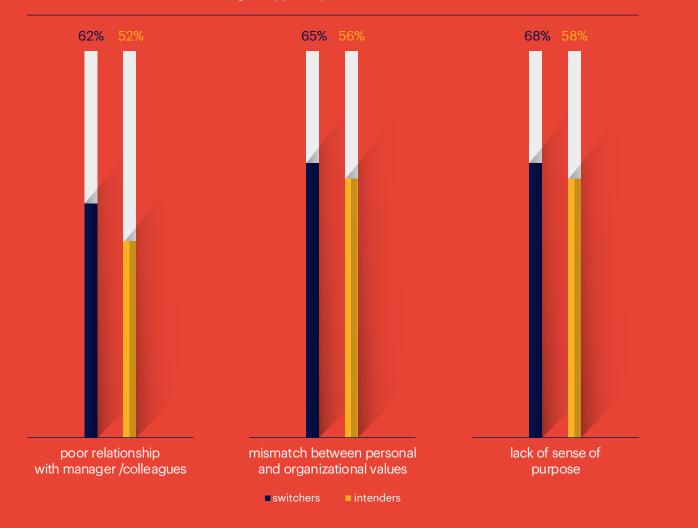
apac

47%

employees who left previous employer for a higher salary else where saw a salary increase between 1% and 10%.

switchers vs intenders emotional reasons.

% (completely) agrees with the statement "I changed my job or plan to do so" because of:



India 81%

find non-monetary benefits important.

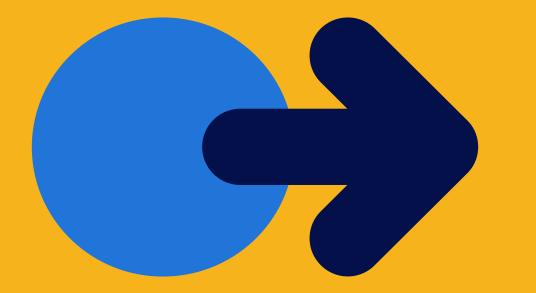
apac

76%

find non-monetary benefits important.



reasons to leave by profile.



salary being lower than elsewhere

74%

of the millenials are likely to

additional benefits being less attractive

73%

of the boomers are likely to tional benefits offered by

poor relationship with manager

of the boomers agree that a

mismatch between personal and organizational values

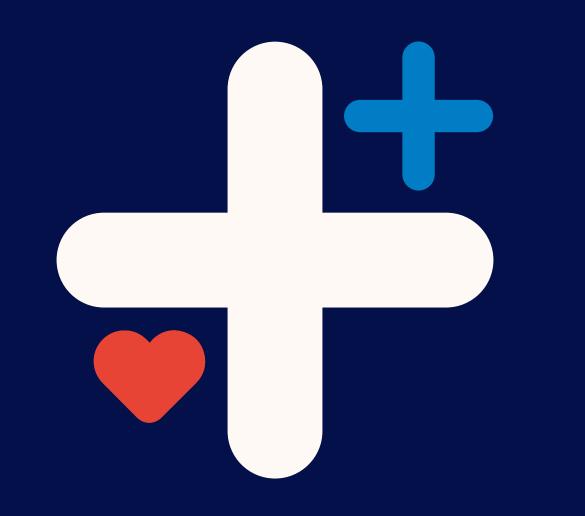
of the boomers would leave tional values do not match

lack of sense of purpose

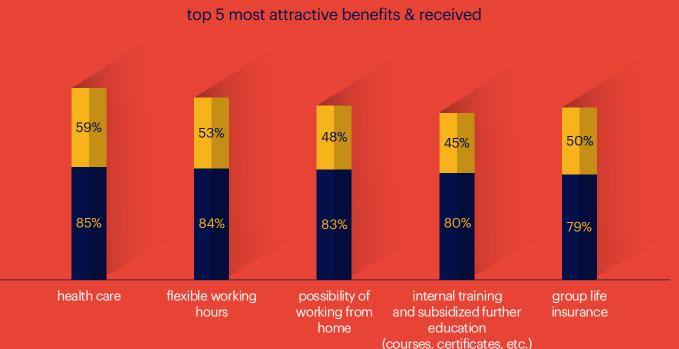


of the boomers may leave or

additional benefits in focus.



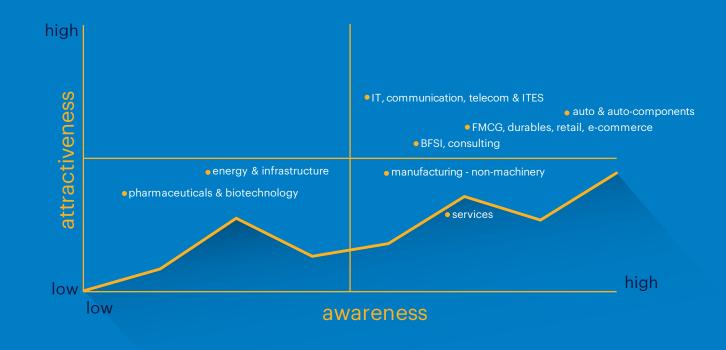
employee benefits that workforce in india finds attractive and are received.



sector insights.



top performing sectors in india by awareness and attractiveness.





high awareness

Having a high awareness means that employers in the sector are widely known.

high attractiveness

A sector with high attractiveness contains more highly attractive companies than other sectors.

top employers.

top employers to work for in india.

top 10 employers 2020

Microsoft

Samsung India

Amazon

Infosys Technologies

Mercedes-Benz

Sony

IBM

Dell Technologies Ltd

ITC Group

Tata Consultancy Services

india's top 3 EVP drivers of the top 5 companies.



top 5 companies

Microsoft

Samsung India

Amazon

Infosys Technologies

Mercedes-Benz

1

financially healthy

financially healthy

financially healthy

uses latest technologies

financially healthy

very good reputation uses latest technologies uses latest technologies very good reputation

2

very good reputation

3

uses latest technologies

very good reputation

very good reputation

financially healthy

uses latest technologies

key factors for success

The winner of the Randstad Award in each country is based on how appealing the selected company is as a potential employer to the respondents. To determine this, we ask one simple question: Would you like to work for this company? The companies are also evaluated on key factors that have been derived from our 20 years of experience with the Randstad Award. These factors determine the perception of the employer brand.

the key factors (in random order)

- financially healthy
- uses latest technology
- very good reputation
- job security
- career progression
- gives back to society
- interesting job content
- pleasant work atmosphere
- work-life balance
- attractive salary & benefits

unique methodology, unique results

We apply this methodology because a uniform approach makes it easier to draw useful comparisons between countries. This is also why the research is conducted almost simultaneously across all regions. The method is very useful because it significantly contributes to our knowledge about employer branding, and about why people select certain jobs and employers.

The company reports detail the strengths and weaknesses of their external employer brand and provide each company with an excellent industry benchmark. These reports are confidential. The general report (containing the main results per country, including the Randstad Award winner) is made available to the public.

about Randstad

Randstad is the global leader in the HR services industry. We support people and organizations in realizing their true potential by combining the power of today's technology with our passion for people. We call it Human Forward. In 2019, we helped more than two million candidates find a meaningful job with our 280,000 clients. Furthermore, we trained more than 350,000 people. Randstad is active in 38 markets around the world and has top-three positions in almost half of these. In 2019, Randstad had on average 38,280 corporate employees and generated revenue of € 23.7 billion. Randstad was founded in 1960 and is headquartered in Diemen, the Netherlands. Randstad N.V. is listed on the NYSE Euronext (symbol: RAND.AS).

For more information, see www.randstad.com

about Randstad India

Randstad India others the broadest HR services portfolio ranging from Staffing, Search & Selection to Recruitment Process Outsourcing (RPO). The organization has a vast network of offices across the country to be within the reach of clients, candidates and flexi workers. The company, previously called Ma Foi is a leader in the HR services industry in India for more than 25 years and became part of Randstad through its global acquisition of Vedior in 2008. The Randstad Group is the global leader in the HR services industry, active in 38 countries across the globe. Randstad India continues to focus on developing customized and innovative HR services, leveraging on its unique strengths of geographical presence and end-to-end capability across all HR service functions.

For more information, see www.randstad.in

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